EXTENDED TO NOVEMBER 16, 2026

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2025

Open to Public Inspection

A For the 2025 calendar year, or tax year beginning **and ending**

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/ terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
MULTIPLIER
Doing business as

D Employer identification number
91-2166435

Number and street (or P.O. box if mail is not delivered to street address) 2261 MARKET STREET, STE 86505
Room/suite

E Telephone number 415-421-3774

City or town, state or province, country, and ZIP or foreign postal code SAN FRANCISCO, CA 94114

G Gross receipts $ 164,023,349.

F Name and address of principal officer: LAURA DEATON
SAME AS C ABOVE

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: WWW.MULTIPLIER.ORG

H(c) Group exemption number

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation: 2001 **M** State of legal domicile: CA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: TO PROTECT AND FOSTER A HEALTHY, SUSTAINABLE, RESILIENT, AND EQUITABLE WORLD.

2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	11
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	11
5	Total number of individuals employed in calendar year 2025 (Part V, line 2a)	5	184
6	Total number of volunteers (estimate if necessary)	6	500
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.

Revenue

		Prior Year	Current Year
8	Contributions and grants (Part VIII, line 1h)	60,514,783.	151,445,693.
9	Program service revenue (Part VIII, line 2g)	3,119,798.	1,546,192.
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,884,229.	2,349,358.
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	288,708.	206,683.
12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	65,807,518.	155,547,926.

Expenses

13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	36,592,746.	46,662,688.
14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	24,219,645.	21,159,296.
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
b	Total fundraising expenses (Part IX, column (D), line 25) 606,088.		
17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	17,589,273.	25,347,529.
18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	78,401,664.	93,169,513.
19	Revenue less expenses. Subtract line 18 from line 12	-12,594,146.	62,378,413.

Net Assets or Fund Balances

		Beginning of Current Year	End of Year
20	Total assets (Part X, line 16)	63,389,839.	125,305,458.
21	Total liabilities (Part X, line 26)	6,468,253.	5,956,253.
22	Net assets or fund balances. Subtract line 21 from line 20	56,921,586.	119,349,205.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer — Date

LAURA DEATON, EXECUTIVE DIRECTOR
Type or print name and title

Paid Preparer Use Only

Preparer's name	Preparer's signature	Date	Check if self-employed	PTIN
CAITLIN LIMOGES, CPA	CAITLIN LIMOGES, CPA	11/02/26	☐	P01633588

Firm's name AAFCPAS, INC. — Firm's EIN 04-2571780

Firm's address 50 WASHINGTON STREET
WESTBOROUGH, MA 01581 — Phone no. 508-366-9100

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III X

1 Briefly describe the organization's mission:
TO ACCELERATE IMPACT FOR INITIATIVES FOCUSED ON PROTECTING AND FOSTERING A HEALTHY, SUSTAINABLE, RESILIENT, AND EQUITABLE WORLD.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ..... Yes X No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ..... Yes X No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: _____) (Expenses $ 58,403,228. including grants of $ 44,531,625.) (Revenue $ 182,319.)
RESILIENT COMMUNITIES: COMMUNITIES ARE PREPARED TO ANTICIPATE, PREVENT AND MINIMIZE THREATS TO THEIR RESIDENTS, BUSINESSES, INFRASTRUCTURE, ENVIRONMENT, AND ECONOMIES. COMMUNITY-BASED APPROACHES PROACTIVELY ADDRESS RESILIENCE TO THE IMPACTS OF CLIMATE CHANGE AND OTHER NATURAL DISASTERS, ECONOMIC STABILITY AND SOCIAL EQUITY.

4b (Code: _____) (Expenses $ 8,320,289. including grants of $ 1,370,478.) (Revenue $ 363,636.)
SUSTAINABLE, EQUITABLE ECONOMIES: WORKERS, THEIR FAMILIES, AND THE COMMUNITIES IN WHICH THEY LIVE ARE SUSTAINED BY ECONOMICALLY HEALTHY LOCAL AND REGIONAL BUSINESSES. INDUSTRIES WITH CORE VALUES THAT REFLECT MINIMAL ENVIRONMENTAL IMPACT ARE FOSTERED, SUSTAINED AND ENABLED TO THRIVE.

4c (Code: _____) (Expenses $ 13,682,102. including grants of $ 668,885.) (Revenue $ 840,155.)
SECURE NATURAL RESOURCES: NATURAL RESOURCES ACHIEVE SUSTAINABLE YIELD, KEEP HUMANS AND OTHER SPECIES ALIVE, AND SUPPORT THE WORLD'S ECONOMIES. POLICIES AND PRACTICES ARE IN PLACE TO ENSURE THAT NATURAL RESOURCES ARE NOT DEGRADED OR DEPLETED. AFTER PERIODIC DISTURBANCES WITHIN ECOSYSTEMS, RESOURCES ARE ABLE TO QUICKLY RECOVER OR RETURN TO EQUILIBRIUM.

4d Other program services (Describe on Schedule O.)
(Expenses $ 6,076,529. including grants of $ 91,700.) (Revenue $ 174,360.)

4e Total program service expenses 86,482,148.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	X	
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21	X	

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in noncash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	212		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X	

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return **2a** 184			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	**2b**	X	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	**3a**		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*	**3b**		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	**4a**		X
b	If "Yes," enter the name of the foreign country _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	**5a**		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	**5b**		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	**5c**		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	**6a**		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	**6b**		
7	**Organizations that may receive deductible contributions under section 170(c).**			
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	**7a**	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	**7b**	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	**7c**		X
d	If "Yes," indicate the number of Forms 8282 filed during the year **7d**			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	**7e**		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	**7f**		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	**7g**		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	**7h**		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	**8**		
9	**Sponsoring organizations maintaining donor advised funds.**			
a	Did the sponsoring organization make any taxable distributions under section 4966?	**9a**		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	**9b**		
10	**Section 501(c)(7) organizations.** Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12 **10a**			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities **10b**			
11	**Section 501(c)(12) organizations.** Enter:			
a	Gross income from members or shareholders **11a**			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) **11b**			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	**12a**		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year **12b**			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**			
a	Is the organization licensed to issue qualified health plans in more than one state? **Note:** See the instructions for additional information the organization must report on Schedule O.	**13a**		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans **13b**			
c	Enter the amount of reserves on hand **13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	**14a**		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*	**14b**		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	**15**		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	**16**		X
17	**Section 501(c)(21) organizations.** Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.	**17**		

Part VI Governance, Management, and Disclosure. *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI X

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	11		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	11		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		X	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed CA

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[X] Own website [ ] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records

CONSTANCE DE BRUN - 415-421-3774

2261 MARKET STREET, STE 86505, SAN FRANCISCO, CA 94114

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LAURA DEATON EXECUTIVE DIRECTOR/BOARD SECRETARY	40.00			X				282,652.	0.	19,059.
(2) GREG TANANBAUM PROJECT DIRECTOR	40.00					X		287,733.	0.	8,568.
(3) ANNA FOGLESONG PROJECT DIRECTOR	40.00					X		254,144.	0.	38,136.
(4) HILLARY BRIGHT PROJECT DIRECTOR	40.00					X		250,606.	0.	31,878.
(5) KRISTIN COATES PROJECT DIRECTOR	40.00					X		246,344.	0.	28,121.
(6) DIANE DOUCETTE PROJECT DIRECTOR	40.00					X		261,508.	0.	5,739.
(7) CONSTANCE DE BRUN HEAD OF FINANCE	40.00				X			228,597.	0.	16,148.
(8) PHILLIP GOVER BOARD CHAIR	2.00	X		X				0.	0.	0.
(9) MIRIAM BILLINGER BOARD TREASURER	2.00	X		X				0.	0.	0.
(10) JONATHAN BRACK BOARD DIRECTOR	1.00	X						0.	0.	0.
(11) PAULINA LOPEZ BOARD DIRECTOR	1.00	X						0.	0.	0.
(12) KAYLA GEBECK CARROLL BOARD DIRECTOR	1.00	X						0.	0.	0.
(13) GUILIA SICCARDO BOARD DIRECTOR	1.00	X						0.	0.	0.
(14) MINOO AGARWAL BOARD DIRECTOR	1.00	X						0.	0.	0.
(15) MILES HU BOARD DIRECTOR	1.00	X						0.	0.	0.
(16) TRIPTI MISHRA BOARD DIRECTOR	1.00	X						0.	0.	0.
(17) JEN SILVA BOARD DIRECTOR	1.00	X						0.	0.	0.

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) TIMOTHY VAUGHN BOARD DIRECTOR	1.00	X						0.	0.	0.
1b Subtotal								1,811,584.	0.	147,649.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								1,811,584.	0.	147,649.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization 77

		Yes	No
3	Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	X	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
FERNLEAF INTERACTIVE 1 HAYWOOD ST, STE 401, ASHEVILLE, NC 28801	CLIMATE RESILIENCE	2,273,717.
ICF INCORPORATED, LLC 1902 RESTON METRO PLAZA, RESTON, VA 20190	CLIMATE RESILIENCE	2,180,814.
INTUITIVE CONTENT LLC, 5009 EXCELSIOR BLVD, #108, SAINT LOUIS PARK, MN 55416	PRODUCTION	1,598,000.
CONVERGE STRATEGIES, LLC 1301 K ST NW, WASHINGTON, DC 20005	PROGRAM STRATEGY	893,333.
BROWNGREER PLC 250 ROCKETTS WAY, RICHMOND, VA 23231	STAKEHOLDER ENGAGE	610,486.

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization 34

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a					
	b Membership dues	1b	170,000.				
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	22,646,447.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	128,629,246.				
	g Noncash contributions included in lines 1a-1f	1g	$ 7,309,521.				
	h **Total.** Add lines 1a-1f			151445693.			
Program Service Revenue		**Business Code**					
	2a FEES FOR SERVICES	541900		1,245,922.	1,245,922.		
	b REGISTRATION FEES	900099		240,270.	240,270.		
	c SPONSORSHIP	900099		60,000.	60,000.		
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f			1,546,192.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			2,330,942.			2330942.
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties			17,202.			17,202.
		(i) Real	(ii) Personal				
	6a Gross rents 6a	61,125.					
	b Less: rental expenses 6b	0.					
	c Rental income or (loss) 6c	61,125.					
	d Net rental income or (loss)			61,125.			61,125.
		(i) Securities	(ii) Other				
	7a Gross amount from sales of assets other than inventory 7a	8,493,839.					
	b Less: cost or other basis and sales expenses 7b	8,475,423.					
	c Gain or (loss) 7c	18,416.					
	d Net gain or (loss)			18,416.			18,416.
	8a Gross income from fundraising events (not including $ _____ of contributions reported on line 1c). See Part IV, line 18 8a						
	b Less: direct expenses 8b						
	c Net income or (loss) from fundraising events						
	9a Gross income from gaming activities. See Part IV, line 19 9a						
	b Less: direct expenses 9b						
	c Net income or (loss) from gaming activities						
	10a Gross sales of inventory, less returns and allowances 10a	2,028.					
	b Less: cost of goods sold 10b	0.					
	c Net income or (loss) from sales of inventory			2,028.	2,028.		
Miscellaneous Revenue		**Business Code**					
	11a OTHER	900099		73,832.			73,832.
	b REIMBURSEMENT	900099		39,975.			39,975.
	c HONORARIA	900099		12,250.	12,250.		
	d All other revenue	900099		271.			271.
	e **Total.** Add lines 11a-11d			126,328.			
	12 **Total revenue.** See instructions			155547926.	1,560,470.	0.	2541763.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	46,052,219.	46,052,219.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	59,090.	59,090.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	551,379.	551,379.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	552,142.		552,142.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	17,231,754.	13,380,387.	3,575,674.	275,693.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	542,726.	421,920.	112,113.	8,693.
9 Other employee benefits	1,490,399.	1,137,371.	329,593.	23,435.
10 Payroll taxes	1,342,275.	1,011,916.	309,509.	20,850.
11 Fees for services (nonemployees):				
a Management	638,696.	638,696.		
b Legal	49,494.	49,494.		
c Accounting	267,977.		267,977.	
d Lobbying	34,332.		34,332.	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	19,628,746.	19,072,886.	332,890.	222,970.
12 Advertising and promotion	18,389.	17,476.	913.	
13 Office expenses				
14 Information technology				
15 Royalties				
16 Occupancy	213,785.	207,669.	5,266.	850.
17 Travel	1,346,595.	1,252,371.	89,109.	5,115.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	1,176,228.	1,092,897.	78,807.	4,524.
20 Interest	41,146.	41,146.		
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	54,007.	54,007.		
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a SUPPLIES AND EQUIPMENT	1,266,551.	998,058.	245,896.	22,597.
b OTHER EXPENSE	611,583.	443,166.	147,056.	21,361.
c				
d				
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	93,169,513.	86,482,148.	6,081,277.	606,088.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing	946,356.	1	1,312,672.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	9,271,851.	3	8,016,792.
	4	Accounts receivable, net	1,443,138.	4	985,847.
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7	Notes and loans receivable, net	354,376.	7	233,015.
	8	Inventories for sale or use	226,499.	8	413,932.
	9	Prepaid expenses and deferred charges	401,817.	9	367,061.
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D — 10a: 285,284.			
	b	Less: accumulated depreciation — 10b: 82,017.	183,962.	10c	203,267.
	11	Investments - publicly traded securities	50,561,840.	11	113,772,872.
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)	63,389,839.	16	125,305,458.
Liabilities	17	Accounts payable and accrued expenses	6,334,268.	17	5,751,050.
	18	Grants payable		18	
	19	Deferred revenue	133,985.	19	205,203.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26	**Total liabilities.** Add lines 17 through 25	6,468,253.	26	5,956,253.
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here** ☒ **and complete lines 27, 28, 32, and 33.**			
	27	Net assets without donor restrictions	10,084,348.	27	10,484,366.
	28	Net assets with donor restrictions	46,837,238.	28	108,864,839.
		Organizations that do not follow FASB ASC 958, check here ☐ **and complete lines 29 through 33.**			
	29	Capital stock or trust principal, or current funds		29	
	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
	31	Retained earnings, endowment, accumulated income, or other funds		31	
	32	Total net assets or fund balances	56,921,586.	32	119,349,205.
	33	Total liabilities and net assets/fund balances	63,389,839.	33	125,305,458.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	155,547,926.
2	Total expenses (must equal Part IX, column (A), line 25)	2	93,169,513.
3	Revenue less expenses. Subtract line 2 from line 1	3	62,378,413.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	56,921,586.
5	Net unrealized gains (losses) on investments	5	49,206.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	119,349,205.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☒

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b	X	

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2025

Open to Public Inspection

Name of the organization

MULTIPLIER

Employer identification number

91-2166435

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations .....
g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	(iv) No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2021	(b) 2022	(c) 2023	(d) 2024	(e) 2025	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	37303721.	54265863.	70561848.	60514783.	151445693	374091908
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	37303721.	54265863.	70561848.	60514783.	151445693	374091908
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						31764379.
6 **Public support.** Subtract line 5 from line 4.						342327529

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2021	(b) 2022	(c) 2023	(d) 2024	(e) 2025	(f) Total
7 Amounts from line 4	37303721.	54265863.	70561848.	60514783.	151445693	374091908
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	145,344.	459,544.	1976165.	1945798.	2409269.	6936120.
9 Net income from unrelated business activities, whether or not the business is regularly carried on	200.					200.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	92,451.	165,461.	80,291.	208,645.	186,328.	733,176.
11 **Total support.** Add lines 7 through 10						381761404

12 Gross receipts from related activities, etc. (see instructions) 12 11,292,457.

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2025 (line 6, column (f), divided by line 11, column (f)) 14 89.67 %

15 Public support percentage from 2024 Schedule A, Part II, line 14 15 82.60 %

16a **33 1/3% support test - 2025.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☒

b **33 1/3% support test - 2024.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

17a **10% -facts-and-circumstances test - 2025.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐

b **10% -facts-and-circumstances test - 2024.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2021	(b) 2022	(c) 2023	(d) 2024	(e) 2025	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2021	(b) 2022	(c) 2023	(d) 2024	(e) 2025	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2025 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2024 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2025** (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from **2024** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2025.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

b **33 1/3% support tests - 2024.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* **Part VI** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* **Part VI** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* **Part VI** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* **Part VI,** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* **Part VI.**	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described on line 11a above?	**11b**		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* **Part VI.**	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year* **(see instructions).**

- **a** ☐ The organization satisfied the Activities Test. *Complete* **line 2** *below.*
- **b** ☐ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*
- **c** ☐ The organization supported a governmental supported organization. *Describe in* **Part VI** *how you supported a governmental supported organization (see instructions).*

			Yes	No
2	Activities Test. **Answer lines 2a and 2b below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of its supported organization(s)? *If "Yes," then in* **Part VI identify those supported organizations and explain** *how these activities directly furthered their exempt purposes, how the organization was responsive to each of its supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* **Part VI** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. **Answer lines 3a, 3b, and 3c below.**			
a	Are the organization and its supported organization(s) part of an integrated system (for example, a hospital system)? *If "Yes," provide details in* **Part VI.**	**3a**		
b	Did the organization direct the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*	**3b**		
c	Did the organization have the power to regularly appoint or elect (and remove) a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in* **Part VI.**	**3c**		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in* **Part VI**). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	**1**		
2 Recoveries of prior-year distributions	**2**		
3 Other gross income (see instructions)	**3**		
4 Add lines 1 through 3.	**4**		
5 Depreciation and depletion	**5**		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	**6**		
7 Other expenses (see instructions)	**7**		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	**8**		

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	**1a**		
b Average monthly cash balances	**1b**		
c Fair market value of other non-exempt-use assets	**1c**		
d **Total** (add lines 1a, 1b, and 1c)	**1d**		
e **Discount** claimed for blockage or other factors (*explain in detail in* **Part VI**):			
2 Acquisition indebtedness applicable to non-exempt-use assets	**2**		
3 Subtract line 2 from line 1d.	**3**		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	**4**		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	**5**		
6 Multiply line 5 by 0.035.	**6**		
7 Recoveries of prior-year distributions	**7**		
8 **Minimum Asset Amount** (add line 7 to line 6)	**8**		

Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	**1**		
2 Enter 0.85 of line 1.	**2**		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	**3**		
4 Enter greater of line 2 or line 3.	**4**		
5 Income tax imposed in prior year	**5**		
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	**6**		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D - Distributions		**Current Year**
1 Amounts paid to supported organizations to accomplish exempt purposes	1	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4 Amounts paid to acquire exempt-use assets	4	
5 Qualified set-aside amounts (prior IRS approval required - *provide details in* **Part VI**)	5	
6 **Total annual distributions.** Add lines 1 through 5.	6	
7 Distributions to attentive supported organizations to which the organization is responsive (*provide details in* **Part VI**). See instructions.	7	
8 Distributable amount for 2025 from Section C, line 6	8	
9 Line 7 amount divided by line 8 amount	9	

Section E - Distribution Allocations (see instructions)	**(i) Excess Distributions**	**(ii) Underdistributions Pre-2025**	**(iii) Distributable Amount for 2025**
1 Distributable amount for 2025 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2025 (reasonable cause required - *explain in* **Part VI**). See instructions.			
3 Excess distributions carryover, if any, to 2025			
a From 2020			
b From 2021			
c From 2022			
d From 2023			
e From 2024			
f **Total** of lines 3a through 3e			
g Applied to under distributions of prior years			
h Applied to 2025 distributable amount			
i Carryover from 2020 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2025 from Section D, line 6: $			
a Applied to underdistributions of prior years			
b Applied to 2025 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2025, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* **Part VI.** See instructions.			
6 Remaining underdistributions for 2025. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* **Part VI**. See instructions.			
7 **Excess distributions carryover to 2026.** Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2021			
b Excess from 2022			
c Excess from 2023			
d Excess from 2024			
e Excess from 2025			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, 3b, and 3c; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5 and 7; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE C
(Form 990)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2025

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and I-B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and I-C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions), or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization	Employer identification number (EIN)
MULTIPLIER	91-2166435

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
2 Political campaign activity expenditures ..... $
3 Volunteer hours for political campaign activities .....

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... $
2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... $
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ..... ☐ Yes ☐ No
4a Was a correction made? ..... ☐ Yes ☐ No
b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... $
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... $
3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... $
4 Did the filing organization file **Form 1120-POL** for this year? ..... ☐ Yes ☐ No
5 Enter the names, addresses, and EINs of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds. If none, enter -0-.	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

Part II-A **Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

A Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

B Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence public opinion (grassroots lobbying)	20,534.	
b Total lobbying expenditures to influence a legislative body (direct lobbying)	13,798.	
c Total lobbying expenditures (add lines 1a and 1b)	34,332.	
d Other exempt purpose expenditures	93,135,181.	
e Total exempt purpose expenditures (add lines 1c and 1d)	93,169,513.	
f Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000.	
g Grassroots nontaxable amount (enter 25% of line 1f)	250,000.	
h Subtract line 1g from line 1a. If zero or less, enter -0-	0.	
i Subtract line 1f from line 1c. If zero or less, enter -0-	0.	

IF the amount on line 1e, column (a) or (b), is:	THEN the lobbying nontaxable amount is:
not over $500,000	20% of the amount on line 1e.
over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000.
over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000.
over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000.
over $17,000,000	$1,000,000.

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ Yes ☐ No

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2022	(b) 2023	(c) 2024	(d) 2025	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures	15,634.	9,978.	52,726.	34,332.	112,670.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.
f Grassroots lobbying expenditures	3,380.	942.	42,714.	20,534.	67,570.

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a) Yes	(a) No	(b) Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No;" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments, and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid):**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?	4	
5	Taxable amount of lobbying and political expenditures. See instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE D
(Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
MULTIPLIER

Employer identification number
91-2166435

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
- ☐ Preservation of land for public use (for example, recreation or education)
- ☐ Preservation of a historically important land area
- ☐ Protection of natural habitat
- ☐ Preservation of a certified historic structure
- ☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included on line 2a	2c	
d	Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year _____

4 Number of states where property subject to conservation easement is located _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year _____

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 $ _____

(ii) Assets included in Form 990, Part X $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 $ _____

b Assets included in Form 990, Part X $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment _____%
b Permanent endowment _____%
c Term endowment _____%

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations?	3a(i)		
(ii) Related organizations?	3a(ii)		
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		285,284.	82,017.	203,267.
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, line 10c, column (B))*				203,267.

Part VII Investments - Other Securities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))		

Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 15, col. (B))*	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, line 25, col. (B))*	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	155,886,677.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	49,206.		
b	Donated services and use of facilities	2b	289,545.		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	338,751.
3	Subtract line 2e from line 1			3	155,547,926.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	155,547,926.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	93,459,058.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a	289,545.		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines 2a through 2d			2e	289,545.
3	Subtract line 2e from line 1			3	93,169,513.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	93,169,513.

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

MULTIPLIER ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES IN ACCORDANCE WITH ASC TOPIC 740. THIS STANDARD CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX POSITIONS AND PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR THE FINANCIAL STATEMENTS REGARDING A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MULTIPLIER HAS DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS WHICH QUALIFY FOR EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS AT DECEMBER 31, 2025. MULTIPLIER'S INFORMATION AND TAX RETURNS ARE SUBJECT TO EXAMINATION BY THE FEDERAL AND STATE JURISDICTIONS.

Part XIII Supplemental Information *(continued)*

SCHEDULE F (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.
Attach to Form 990.
Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MULTIPLIER

Employer identification number

91-2166435

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... [X] **Yes** [ ] **No**

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	**(b)** Number of offices in the region	**(c)** Number of employees, agents, and independent contractors in the region	**(d)** Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	**(e)** If activity listed in (d) is a program service, describe specific type of service(s) in the region	**(f)** Total expenditures for and investments in the region
SOUTH AMERICA	0	0	GRANTS		188,989.
CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTS		65,800.
NORTH AMERICA	0	0	GRANTS		50,000.
EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA,	0	0	GRANTS		237,500.
NORTH AMERICA	0	8	PROGRAM SERVICES	GLOBAL SUSTAINABILITY	370,510.
CENTRAL AMERICA AND THE CARIBBEAN	0	1	PROGRAM SERVICES	GLOBAL SUSTAINABILITY	227,916.
SOUTH AMERICA	0	1	PROGRAM SERVICES	GLOBAL SUSTAINABILITY	339,971.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	2	PROGRAM SERVICES	GLOBAL SUSTAINABILITY	130,349.
3 a Subtotal	0	12			1,611,035.
b Total from continuation sheets to Part I	0	2			793,897.
c Totals (add lines 3a and 3b)	0	14			2,404,932.

For Paperwork Reduction Act Notice, see the Instructions for Form 990. **Schedule F (Form 990) (Rev. 12-2024)**

LHA 532071 04-01-25

Part I **Continuation of Activities per Region.** (Schedule F (Form 990), Part I, line 3)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EAST ASIA AND THE PACIFIC	0	2	PROGRAM SERVICES	GLOBAL SUSTAINABILITY	561,775.
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	GLOBAL SUSTAINABILITY	223,032.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	GRANTS		9,090.
Totals ▶		2			793,897.

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	PROMOTE CONSERVATION AND SUSTAINABLE DEVELOPMENT IN THE PERUVIAN AMAZON.	113,623.	WIRE	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	SUSTAINABLE MANAGEMENT OF THE SEA IN THE EASTERN TROPICAL PACIFIC	65,800.	WIRE	0.		
		NORTH AMERICA	CONSERVE STEELHEAD THROUGH FISHERY MANAGEMENT REFORMS	50,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	IMPROVED FISHERIES GOVERNANCE	237,500.	WIRE	0.		
		SOUTH AMERICA	RESILIENT OCEAN COMMUNITIES	75,366.	WIRE	0.		
		EUROPE	DECARBONIZATION OF THE BANKING SECTOR	9,090.	WIRE	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 6

3 Enter total number of other organizations or entities 0

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	**(b)** Region	**(c)** Number of recipients	**(d)** Amount of cash grant	**(e)** Manner of cash disbursement	**(f)** Amount of noncash assistance	**(g)** Description of noncash assistance	**(h)** Method of valuation (book, FMV, appraisal, other)

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see the Instructions for Form 926)*	[X] Yes	[ ] No
2	Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see the Instructions for Forms 3520 and 3520-A; don't file with Form 990)*	[ ] Yes	[X] No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see the Instructions for Form 5471)*	[ ] Yes	[X] No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see the Instructions for Form 8621)*	[ ] Yes	[X] No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see the Instructions for Form 8865)*	[ ] Yes	[X] No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see the Instructions for Form 5713; don't file with Form 990)*	[ ] Yes	[X] No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:
MULTIPLIER ENTERS INTO AGREEMENTS WITH ORGANIZATIONS LOCATED INTERNATIONALLY. THE AGREEMENTS DOCUMENT SPECIFIC RESPONSIBILITIES RELATED TO THE INDIVIDUAL FIELD PROJECTS AND PROGRESS RELATED TO THE GOALS AND RESPONSIBILITIES IS REPORTED REGULARLY. THE ORGANIZATION VERIFIES THAT THE PROGRESS ON THE GOALS HAS BEEN ACHIEVED IN COMPLIANCE WITH THE AGREEMENTS.

SCHEDULE I (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
MULTIPLIER

Employer identification number
91-2166435

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... [X] Yes [ ] No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ABUNDANCE INSTITUTE PO BOX 53 LOGAN, UT 84323	93-2592059	501(C)(3)	172,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
ADVANCED ENERGY INSTITUTE 1801 PENNSYLVANIA AVENUE NW SUITE 4 WASHINGTON, DC 20006	80-0373801	501(C)(3)	600,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
ALLIANCE FOR AFFORDABLE ENERGY 4505 SOUTH CLAIBORNE AVE. NEW ORLEANS, LA 70125	72-1057834	501(C)(3)	50,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
AMERICAN CONSERVATION COALITION 1100 H STREET NW, SUITE 750 WASHINGTON, DC 20005	82-3815628	501(C)(3)	250,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
AMERICAN COUNCIL ON RENEWABLE ENERGY - 1150 CONNECTICUT AVE NW, #401 - WASHINGTON, DC 20036	52-2353661	501(C)(3)	2,022,750.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
AMERICAN SUSTAINABLE BUSINESS INSTITUTE - 712 H STREET NE PMB 42 - WASHINGTON, DC 20002	45-2384297	501(C)(3)	8,000.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ..... 102.

3 Enter total number of other organizations listed in the line 1 table ..... 11.

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN UNIVERSITY 4400 MASSACHUSETTS AVE NW WASHINGTON, DC 20016	53-0196549	501(C)(3)	177,487.	0.			IMPROVED FISHERIES GOVERNANCE AND ADVANCEMENTS IN LABOR RIGHTS
AMERICANS FOR A CLEAN ENERGY GRID 10 G STREET NE, SUITE 440 WASHINGTON, DC 20002	82-1765854	501(C)(3)	2,100,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
ARKANSAS ADVANCED ENERGY FOUNDATION - 411 S VICTORY ST, STE 207 - LITTLE ROCK, AR 72201	45-4555669	501(C)(3)	200,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
ASSOCIATION FOR ENERGY AFFORDABILITY INC - 105 BRUCKNER BLVD FRNT 1 - BRONX, NY 10454	13-3374285	501(C)(3)	31,500.	0.			APPLY PROVEN SUSTAINABILITY MEASURES TO MENLO PARK, CALIFORNIA
BAYLOR COLLEGE OF MEDICINE ONE BAYLOR PLAZA, BCMC BUILDING 28 HOUSTON, TX 77030	74-1613878	501(C)(3)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
BINGHAMTON REGIONAL SUSTAINABILITY COALITION - 30 MAIN STREET - BINGHAMTON, NY 13905	45-3644991	501(C)(3)	14,500.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE
BIOQUEST CURRICULUM CONSORTIUM 19 GLEN RIDGE ROAD RAYMOND, NH 03077	45-3644991	501(C)(3)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
BLUEGREEN ALLIANCE FOUNDATION 2701 UNIVERSITY AVENUE, SE, #209 MINNEAPOLIS, MN 55414	85-4171806	501(C)(3)	315,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
BOSTON HARBOR NOW INC 15 STATE ST, SUITE 1100 BOSTON, MA 02109	04-3268863	501(C)(3)	6,000.	0.			CLIMATE AND OCEAN SOLUTIONS FOR COASTAL CITIES

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BUY IN COMMUNITY PLANNING INC 1301 CLAY ST UNIT 70347 OAKLAND, CA 94612	85-4171806	501(C)(3)	80,000.	0.			ADVANCE COMMUNITY-LED SOLUTIONS TO CLIMATE DISPLACEMENT
CALIFORNIA STATE UNIVERSITY STANISLAUS FOUNDATION - 1 UNIVERSITY CIR - TURLOCK, CA 95382	77-0492209	501(C)(3)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
CATCH TOGETHER PO BOX 11 WESTWOOD, MA 02090	84-6000545	501(C)(3)	50,716.	0.			ADVOCATE FOR SUSTAINABLE FISHERIES AND OCEAN STEWARDSHIP
CENTER FOR RURAL AFFAIRS PO BOX 136 LYONS, NE 68038	27-0746038	501(C)(3)	150,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CENTER FOR STRATEGIC AND INTERNATIONAL STUDIES - 1616 RHODE ISLAND AVE NW - WASHINGTON, DC 20036	99-2027250	501(C)(3)	260,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CENTER FOR THE NEW ENERGY ECONOMY COLORADO STATE UNIVERSITY - 555 17TH STREET, SUITE 1000 - DENVER, CO 80202	84-6000545	107(C)(1)	80,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CITIZENS FOR LOCAL POWER 702 BROADWAY KINGSTON, NY 12401	83-4298449	501(C)(3)	15,000.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE
CITIZENS FOR RESPONSIBLE ENERGY SOLUTIONS FORUM - 1201 PENNSYLVANIA AVE. NW SUITE 220 - WASHINGTON, DC 20004	45-0363903	501(C)(3)	40,000.	0.			ADVANCE OFFSHORE WIND POWER
CLEAN AIR COALITION OF WESTERN NEW YORK INC - 52 LINWOOD AVE - BUFFALO, NY 14209	27-0746038	501(C)(3)	5,500.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CLEAN AIR TASK FORCE 114 STATE STREET, 6TH FLOOR BOSTON, MA 02109	99-2027250	501(C)(3)	525,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CLEAN ENERGY BUYERS INSTITUTE 1501 M STREET, NW, SUITE 900 WASHINGTON, DC 20005	84-4573440	501(C)(3)	1,150,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CLEAN GRID ALLIANCE 3433 BROADWAY ST NE, STE 240 MINNEAPOLIS, MN 55413	83-4298449	501(C)(3)	1,400,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CLEARPATH INC 518 C ST NE, SUITE 300 WASHINGTON, DC 20002	45-0363903	501(C)(3)	800,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CLIMATE COMPETITION PROJECT 811 NINTH STREET, SUITE 158 DURHAM, NC 27705	99-2027250	501(C)(3)	200,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CLIMATE SOLUTIONS 1809 7TH AVENUE SUITE 1212 SEATTLE, WA 98101	23-7420660	501(C)(3)	225,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CLIMATE XCHANGE EDUCATION AND RESEARCH INC - ONE BEACON STREET, FL. 15 - BOSTON, MA 02108	47-3976138	501(C)(3)	140,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
COASTAL QUEST 2625 ALCATRAZ AVE #609 BERKELEY, CA 94705	94-3242767	501(C)(3)	99,945.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES
CONSERVATIVE COALITION FOR CLIMATE SOLUTIONS - 301 PARK AVE STE 100 - FALLS CHURCH, VA 22046	84-4573440	501(C)(3)	100,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CONSERVATIVE ENERGY NETWORK 101 N WASHINGTON SQUARE, STE 400A LANSING, MI 48933	62-0485733	501(C)(3)	2,383,433.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
CONSERVATIVE TEXANS FOR ENERGY INNOVATION FOUNDATION - 9600 ESCARPMENT BLVD, SUITE 745-274 - AUSTIN, TX 78749	83-4298449	501(C)(3)	450,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
DAKOTA RESOURCE COUNCIL 1900 E DIVIDE AVENUE BISMARCK, ND 58501	45-0363903	501(C)(3)	12,500.	0.			SUSTAINABLE ANIMAL AGRICULTURE SYSTEM
DUKE UNIVERSITY 2200 W. MAIN ST. STE A-200 DURHAM, NC 27705	95-2754308	501(C)(3)	38,462.	0.			ALIGN BANK LENDING WITH CLIMATE SAFE SCENARIOS
EARTHJUSTICE 50 CALIFORNIA STREET SUITE 500 SAN FRANCISCO, CA 94111	23-7391796	501(C)(3)	10,000.	0.			CLIMATE AND OCEAN SOLUTIONS FOR COASTAL CITIES
EARTHJUSTICE 50 CALIFORNIA STREET SUITE 500 SAN FRANCISCO, CA 94111	86-2759780	501(C)(3)	500,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
ECOADAPT PO BOX #11195 BAINBRIDGE ISLAND, WA 98110	82-2037583	501(C)(3)	1,194,290.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES
ENERGY ALABAMA PO BOX 1381 HUNTSVILLE, AL 35807	26-1704791	501(C)(3)	246,775.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
ENERGY SYSTEMS INTEGRATION GROUP PO BOX 2787 RESTON, VA 20195	71-0239729	501(C)(3)	250,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ENVIRONMENTAL POLICY INNOVATION CENTER - 7761 DIAMONDBACK DRIVE - COLLEGE PARK, MD 20742	93-3208396	501(C)(3)	75,000.	0.			SAFEGUARD AND EXPAND PUBLIC ACCESS TO ENVIRONMENTAL DATA
ENVIRONMENTAL VOTER PROJECT 38 MONUMENT AVE BOSTON, MA 02129	47-3697216	501(C)(4)	10,000.	0.			CLIMATE ENGAGEMENT AND PLANETARY HEALING
FIRST PEOPLE'S CONSERVATION COUNCIL - 5055 BAYOUSIDE DR - CHAUVIN, LA 70344	38-3892179	501(C)(3)	10,000.	0.			ADVANCE COMMUNITY-LED SOLUTIONS TO CLIMATE DISPLACEMENT
FOOD & WATER WATCH 1616 P ST NW, SUITE 300 WASHINGTON, DC 20036	32-0160439	501(C)(3)	10,000.	0.			SUSTAINABLE ANIMAL AGRICULTURE SYSTEM
FORUM FOR THE FUTURE US INC 521 FIFTH AVENUE, 30TH FLOOR NEW YORK, NY 10175	47-4667055	501(C)(3)	23,367.	0.			DECARBONIZATION OF THE BANKING SECTOR
FOUNDATION FOR AMERICAN INNOVATION - 2443 FILLMORE ST, PMB 380-3386 - SAN FRANCISCO, CA 94115	47-2239840	501(C)(3)	250,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
FRESH ENERGY 408 SAINT PETER STREET, SUITE 350 SAINT PAUL, MN 55102	58-1620669	501(C)(3)	100,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
FRIENDS OF THE EARTH 1101 15TH STREET NW, 11TH FLOOR WASHINGTON, DC 20005	23-7420660	501(C)(3)	20,000.	0.			SUSTAINABLE ANIMAL AGRICULTURE SYSTEM
GEOS INSTITUTE 84 FOURTH STREET ASHLAND, OR 97520	41-0693979	501(C)(3)	11,226,824.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GRAND CAILLOU DULAC BAND OF BILOXI CHITIMACHA CHOCTAW - 5414 SHRIMPERS ROW - HOUMA, LA 70363	14-1368361	501(C)(3)	155,052.	0.			ADVANCE COMMUNITY-LED SOLUTIONS TO CLIMATE DISPLACEMENT
GRIDLAB 2150 ALLSTON WAY, STE 420 BERKELEY, CA 94704	38-4103847	501(C)(3)	490,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
GRIDWORKS ORGANIZATION PO BOX 5013 BERKELEY, CA 94705	56-6002370	501(C)(3)	1,015,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
HEADWATERS ECONOMICS P.O. BOX 7059 BOZEMAN, MT 59771	05-6014351	501(C)(3)	100,000.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES
ICLEI LOCAL GOVERNMENTS FOR SUSTAINABILITY USA INC - 1536 WYNKOOP STREET #901 - DENVER, CO 80202	54-6001805	501(C)(3)	100,000.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES
INSTITUTE FOR STATE POLICY LEADERS - 1000 WILSON BLVD, SUITE 1800 - ARLINGTON, VA 22209	88-0815255	501(C)(3)	113,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
INSTITUTE OF WESTERN ENERGY - COLORADO ENERGY AND WATER INST - 1177 NEWPORT ST - DENVER, CO 80220	82-5305142	501(C)(3)	100,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
INTERNATIONAL LABOR RIGHTS FORUM 1634 I ST NW, SUITE 1000 WASHINGTON, DC 20006	52-1497461	501(C)(3)	80,000.	0.			IMPROVED FISHERIES GOVERNANCE AND ADVANCEMENTS IN LABOR RIGHTS
INTERNET ARCHIVE 300 FUNSTON AVE SAN FRANCISCO, CA 94118	94-3242767	501(C)(3)	100,000.	0.			SAFEGUARD AND EXPAND PUBLIC ACCESS TO ENVIRONMENTAL DATA

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
INTERWEST ENERGY ALLIANCE 400 GOLD AVE SW, SUITE 700 ALBUQUERQUE, NM 87102	54-2084551	501(C)(3)	440,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
JOHNS HOPKINS UNIVERSITY 301 W. 29TH STREET, SUITE 2004 BALTIMORE, MD 21211	52-0595110	501(C)(3)	399,030.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
KITCHEN TABLE ADVISORS 2150 ALLSTON WAY, SUITE 320 BERKELEY, CA 94704	99-1587057	501(C)(3)	109,725.	0.			ADVANCE THE ECONOMIC VIABILITY OF SMALL SUSTAINABLE FARMS AND RANCHES
LINCOLN LEMINGTON COLLABORATIVE 7171 CHURCHLAND ST PITTSBURGH, PA 15206	93-2718193	501(C)(3)	6,000.	0.			SUSTAINABLE, AFFORDABLE AND CLIMATE RESILIENT WATER STRATEGIES
LIPSCOMB UNIVERSITY ONE UNIVERSITY PARK DRIVE NASHVILLE, TN 37204	62-0485733	501(C)(3)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
LONG ISLAND PROGRESSIVE COALITION 90 PENNSYLVANIA AVENUE MASSAPEQUA, NY 11758	11-2725213	501(C)(4)	14,500.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE
LOWLANDER CENTER 51 POINT DR MANY, LA 71449	46-4993987	501(C)(3)	50,000.	0.			ADVANCE COMMUNITY-LED SOLUTIONS TO CLIMATE DISPLACEMENT
MID-HUDSON ENERGY TRANSITION 280 WALL STREET, SUITE 379 KINGSTON, NY 12401	87-2100911	501(C)(3)	12,000.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE
MORONGO BAND OF MISSION INDIANS 12700 PUMARRA ROAD BANNING, CA 92220	95-2754308	7701(A)(40)	145,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL AUDUBON SOCIETY 225 VARICK ST NEW YORK, NY 10014	23-7391796	501(C)(3)	1,360,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
NATIONAL GOVERNORS ASSOCIATION CENTER FOR BEST PRACTICES - 444 N CAPITOL ST. NW, STE 267 - WASHINGTON, DC 20001	23-7391796	501(C)(3)	450,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
NATIONAL WILDLIFE FEDERATION 11100 WILDLIFE CENTER DRIVE RESTON, VA 20190	53-0204616	501(C)(3)	250,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
NATURAL RESOURCES DEFENSE COUNCIL 40 WEST 20TH STREET, 11TH FLOOR NEW YORK, NY 10011	13-2654926	501(C)(3)	500,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
NORTHWEST POWER POOL DBA WESTERN POWER POOL - 7525 NE AMBASSADOR PL, SUITE M - PORTLAND, OR 97220	93-1267672	501(C)(6)	750,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
NW ENERGY COALITION 811 FIRST AVENUE SUITE 305 SEATTLE, WA 98104	91-1144122	501(C)(3)	150,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
OPEN ENVIRONMENTAL DATA PROJECT 1151 WALKER RD #241 DOVER, DE 19904	86-2759780	501(C)(3)	130,000.	0.			SAFEGUARD AND EXPAND PUBLIC ACCESS TO ENVIRONMENTAL DATA
OPEN SOURCE COLLECTIVE 400 N BARRANCA AVE #3939 COVINA, CA 91723	82-2037583	501(C)(6)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
PELICAN INSTITUTE FOR PUBLIC POLICY - 400 POYDRAS STREET, SUITE 900 - NEW ORLEANS, LA 70130	26-1704791	501(C)(3)	150,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PEW CHARITABLE TRUSTS 901 E STREET NW WASHINGTON, DC 20004	56-2307147	501(C)(3)	250,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
PHILANDER SMITH UNIVERSITY 900 WEST DAISY BATES DRIVE LITTLE ROCK, AR 72202	71-0239729	501(C)(3)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
PORTLAND STATE UNIVERSITY FOUNDATION - PO BOX 751 (SPA) - PORTLAND, OR 97207	93-0619733	115(1)	11,326.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
PROJECT EQUITY 501C3 585 EL DORADO AVE. OAKLAND, CA 94611	86-2938689	501(C)(3)	360,082.	0.			EXPAND EMPLOYEE BUSINESS OWNERSHIP
R STREET INSTITUTE 1411 K STREET N.W., SUITE 900 WASHINGTON, DC 20005	26-3477125	501(C)(3)	600,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
RESILIENT CITIES CATALYST INC 429 CLINTON AVENUE UNIT 50 BROOKLYN, NY 11238	84-2340905	501(C)(3)	110,787.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES
RESOURCES LEGACY FUND 400 CAPITOL MALL, SUITE 2150 SACRAMENTO, CA 95814	95-4703838	501(C)(3)	75,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
RESTORE COASTAL LOUISIANA 3801 CANAL STREET 400 NEW ORLEANS, LA 70119	72-1115589	501(C)(3)	10,000.	0.			ADVANCE COMMUNITY-LED SOLUTIONS TO CLIMATE DISPLACEMENT
ROBERT W WOODRUFF LIBRARY OF THE ATLANTA UNIVERSITY CENTER - 111 JAMES P. BRAWLEY DRIVE SW - ATLANTA, GA 30314	20-0267588	501(C)(3)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROCKY MOUNTAIN INSTITUTE 2490 JUNCTION PLACE, SUITE 200 BOULDER, CO 80301	74-2244146	501(C)(3)	800,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
SECURING AMERICA'S FUTURE ENERGY SAFE FOUNDATION - 1111 19TH STREET NW, SUITE 406 - WASHINGTON, DC 20006	20-1727977	501(C)(3)	856,896.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
SEEC INSTITUTE 611 PENNSYLVANIA AVE. SE, #150 WASHINGTON, DC 20003	93-4667361	501(C)(3)	50,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
SIGHTLINE INSTITUTE 92 LENORA ST #189 SEATTLE, WA 98121	52-1833599	501(C)(3)	375,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
SOCIALLY RESPONSIBLE AGRICULTURE PROJECT - 2093 PHILADELPHIA PIKE #4133 - CLAYMONT, DE 19703	20-8688122	501(C)(3)	9,000.	0.			SUSTAINABLE ANIMAL AGRICULTURE SYSTEM
SOUTHEASTERN WIND COALITION PO BOX 27992 RALEIGH, NC 27611	45-5022829	501(C)(3)	25,000.	0.			ADVANCE OFFSHORE WIND POWER
SOUTHERN ALLIANCE FOR CLEAN ENERGY - PO BOX 1842 - KNOXVILLE, TN 37901	58-1620669	501(C)(3)	120,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
SOUTHERN ENVIRONMENTAL LAW CENTER 120 GARRETT STREET, SUITE 400 CHARLOTTESVILLE, VA 22902	52-1436778	501(C)(3)	400,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
SOUTHERN RENEWABLE ENERGY ASSOCIATION - 11610 PLEASANT RIDGE RD SUITE 103#176 - LITTLE ROCK, AR 72223	83-1399468	501(C)(6)	600,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

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SPRING STREET CLIMATE FUND PO BOX 24685 BROOKLYN, NY 11202	87-1178886	501(C)(3)	25,000.	0.			RENEWALABLE ENERGY IN NEW YORK STATE
ST. OLAF COLLEGE 1520 ST. OLAF AVENUE NORTHFIELD, MN 55057	41-0693979	501(C)(3)	12,312.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
THE GREAT PLAINS INSTITUTE FOR SUSTAINABLE DEVELOPMENT - 2801 21ST AVE S, SUITE 220 - MINNEAPOLIS, MN 55407	41-1921126	501(C)(3)	1,150,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
THE RESEARCH FOUNDATION FOR THE STATE UNIVERSITY OF NEW YORK - W5510 MELVILLE LIBRARY, STONY BROOK UNIVERSITY - STONY BROOK, NY	14-1368361	501(C)(3)	25,000.	0.			SAFEGUARD AND EXPAND PUBLIC ACCESS TO ENVIRONMENTAL DATA
THE RESEARCH FOUNDATION OF THE CITY UNIVERSITY OF NEW YORK - 31-10 THOMPSON AVENUE - LONG ISLAND CITY, NY 11101	13-1988190	501(C)(3)	14,704.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
THE UNIVERSITY OF TEXAS AT AUSTIN 2304 WHITIS AVE SUITE 426, MC A9000 AUSTIN, TX 78712	74-6173027	107(C)(1)	243,715.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
TIDES CENTER 1012 TORNEY AVENUE SAN FRANCISCO, CA 94139	94-3213100	501(C)(3)	6,000.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE
UN NUEVO AMANECER INC SANTA LUCIA #4812 URB. SANTA TERESI PONCE, PR 00730	38-4103847	501(C)(3)	81,400.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES
UNION OF CONCERNED SCIENTISTS 2 BRATTLE SQUARE, SUITE 6 CAMBRIDGE, MA 02138	04-2535767	501(C)(3)	480,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE

Part II **Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments** (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED STATES ENERGY FOUNDATION 55 SECOND STREET, SUITE 2400 SAN FRANCISCO, CA 94105	83-1740146	501(C)(3)	2,500,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
UNIVERSITY OF NORTH CAROLINA AT ASHEVILLE - ONE UNIVERSITY HEIGHTS - ASHEVILLE, NC 28804	23-7073829	501(C)(3)	932,443.	0.			EQUITABLE CLIMATE RESILIENCE AND SUSTAINABILITY OUTCOMES FOR COMMUNITIES
UNIVERSITY OF RHODE ISLAND FOUNDATION - 79 UPPER COLLEGE ROAD - KINGSTON, RI 02881	05-6014351	501(C)(3)	15,000.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
VIRGINIA POLYTECHNIC INSTITUTE AND STATE UNIVERSITY - 300 TURNER STREET NW SUITE 4200 (MC 0170) - BLACKSBURG, VA 24061	54-6001805	115(1)	14,998.	0.			SYSTEM LEVEL ADOPTION OF OPEN SCIENCE
WEST HARLEM ENVIRONMENTAL ACTION 1854 AMSTERDAM AVENUE NEW YORK, NY 10031	13-3800068	501(C)(3)	15,000.	0.			CLEAN ENERGY ECONOMY IN NEW YORK STATE
WESTERN CONSERVATION FOUNDATION 1675 LARIMER STREET SUITE 420 DENVER, CO 80202	33-1107506	501(C)(3)	350,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
WORKING FOR ADVANCED TRANSMISSION TECHNOLOGIES COALITION - 110 ALLEN ST, SUITE A & B - CUMMING, GA 30040	87-3815852	501(C)(6)	175,000.	0.			TRANSMISSION SOLUTIONS FOR A CLEAN ENERGY FUTURE
ZERO FOODPRINT 490 43RD ST UNIT 332 OAKLAND, CA 94609	47-3642630	501(C)(3)	5,200.	0.			BLUE FOOD SYSTEMS THAT PROTET OCEANS AND WATERWAYS

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
RESEARCH AND TRAINING SUPPORT	4	59,090.	0.		

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:
GRANTS ARE SUPPORTED BY GRANT AGREEMENTS SIGNED BY MULTIPLIER AND THE GRANTEE, WHICH INCLUDE A DETAILED DESCRIPTION OF EXPECTED DELIVERABLES AND/OR OUTCOMES. GRANTEE IS REQUIRED TO PROVIDE MULTIPLIER WITH PERIODIC REPORTING, AS SPECIFIED IN THE GRANT AGREEMENT, REGARDING OUTCOMES ACHIEVED WITH GRANT FUNDS DISBURSED; THIS REPORTING IS VERIFIED BY THE ORGANIZATION.

SCHEDULE J (Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MULTIPLIER

Employer identification number

91-2166435

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☒ Compensation committee ☒ Written employment contract ☐ Independent compensation consultant ☒ Compensation survey or study ☐ Form 990 of other organizations ☒ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
c	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) LAURA DEATON	(i)	236,399.	46,253.	0.	9,946.	9,113.	301,711.	0.
EXECUTIVE DIRECTOR/BOARD SECRETARY	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) GREG TANANBAUM	(i)	287,733.	0.	0.	8,568.	0.	296,301.	0.
PROJECT DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) ANNA FOGLESONG	(i)	254,144.	0.	0.	9,450.	28,686.	292,280.	0.
PROJECT DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) HILLARY BRIGHT	(i)	250,606.	0.	0.	8,980.	22,898.	282,484.	0.
PROJECT DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) KRISTIN COATES	(i)	246,344.	0.	0.	8,750.	19,371.	274,465.	0.
PROJECT DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) DIANE DOUCETTE	(i)	261,508.	0.	0.	4,907.	832.	267,247.	0.
PROJECT DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) CONSTANCE DE BRUN	(i)	218,597.	10,000.	0.	6,972.	9,176.	244,745.	0.
HEAD OF FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:
BONUSES FOR ALL EMPLOYEES ARE DISCRETIONARY AND NONFIXED.

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, line 29 or 30.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2025

Open to Public Inspection

Name of the organization

MULTIPLIER

Employer identification number

91-2166435

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	7	7,156,863.	BOOK VALUE
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other (CONFERENCE SUPP)	X	2	152,658.	INVOICE
26	Other ( )				
27	Other ( )				
28	Other ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgment 29

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31		X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also, complete this part for any additional information.

SCHEDULE O (Form 990)
(Rev. December 2024)
Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization
MULTIPLIER

Employer identification number
91-2166435

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
HEALTHY PLANET AND PEOPLE: BIODIVERSE PLANTS AND ANIMALS, INCLUDING HUMANS, LIVE IN BALANCED ECOSYSTEMS THAT PROVIDE THE NUTRIENTS THEY NEED AND A PLACE TO LIVE, GROW AND THRIVE.
EXPENSES $ 6,076,529. INCLUDING GRANTS OF $ 91,700. REVENUE $ 174,360.

FORM 990, PART VI, SECTION A, LINE 3:
PROJECT MANAGEMENT:

PROJECT	NAME
CCHANGE	CCHANGE INTERNATIONAL
CIVIC SCIENCE FUNDERS COLLABORATIVE	ELIZABETH CHRISTOPHERSON & ELIZA FISHER
CLIMATE SAFE LENDING NETWORK	REPATTERN LIMITED
FISHERIES GOVERNANCE PROJECT	TAVURA, LTD
MARHAVER LAB	KRISTEN MARHAVER
MARVIVA	ALEJANDRA PACHECO
MAVEN'S NOTEBOOK	CHRIS AUSTIN
SEAFOOD AND FISHERIES EMERGING TECHNOLOGIES	INGA WISE
UPPER AMAZON CONSERVANCY	CHRIS FAGAN
IMPACTO COLECTIVO POR LA PESCA Y ACUACULTURA MEXICANAS	PAULINA KLEIN

FORM 990, PART VI, SECTION B, LINE 11B:
A DRAFT OF FORM 990 IS REVIEWED BY MANAGEMENT AND THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS, AND PROVIDED TO ALL BOARD MEMBERS PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:
A WRITTEN COPY OF THE ORGANIZATION'S CONFLICT OF INTEREST POLICY IS PROVIDED ANNUALLY TO THE BOARD OF DIRECTORS, EXECUTIVE DIRECTOR, KEY EMPLOYEES, AND MANAGEMENT, ALL OF WHOM SIGN AN ANNUAL CONFLICT OF INTEREST DISCLOSURE STATEMENT.

FORM 990, PART VI, SECTION B, LINE 15A:
THE BOARD OF DIRECTORS REVIEWS AND APPROVES COMPENSATION FOR THE EXECUTIVE DIRECTOR. AS PART OF THIS PROCESS, THE BOARD OF DIRECTORS REVIEWS COMPARABILITY DATA, DETERMINES COMPENSATION IS JUST AND REASONABLE, AND APPROVES COMPENSATION ANNUALLY OR MORE FREQUENTLY AS NEEDED AND DOCUMENTED BY THE BOARD. LAST REVIEW WAS IN DEC 2025.

FORM 990, PART VI, SECTION C, LINE 19:
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 11G, OTHER FEES:
OTHER PROFESSIONAL FEES:

PROGRAM SERVICE EXPENSES	19,072,886.
MANAGEMENT AND GENERAL EXPENSES	332,890.
FUNDRAISING EXPENSES	222,970.
TOTAL EXPENSES	19,628,746.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	19,628,746.

Name of the organization
MULTIPLIER

Employer identification number
91-2166435

FORM 990, PART XII, LINE 2C:
THE PROCESS OF OVERSEEING THE AUDIT AND SELECTING AN INDEPENDENT ACCOUNTANT HAS NOT CHANGED FROM PRIOR YEAR.

2025 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10 990

Asset No.	Description	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
1	ACCOUNTING SOFTWARE	09/30/05	VAR	3.00	HY	16	8,775.				8,775.	8,775.		0.	8,775.
2	DIGITAL CAMERA	08/31/17	VAR	3.00	HY	16	6,572.				6,572.	6,572.		0.	6,572.
3	ELEMENTAL ANALYZER	06/27/24	VAR	5.00	HY	16	56,626.				56,626.	5,663.		11,325.	16,988.
4	SPECTROMETER	10/02/24	VAR	5.00	HY	16	116,218.				116,218.	5,816.		23,264.	29,080.
5	MICROPLATE READER	10/04/24	VAR	5.00	HY	16	23,681.				23,681.	1,184.		4,736.	5,920.
6	LIQUID NITROGEN GENERATOR	01/10/25	VAR	5.00	HY	16	73,412.				73,412.			14,682.	14,682.
	* TOTAL 990 PAGE 10 DEPR						285,284.				285,284.	28,010.		54,007.	82,017.

528111 04-01-25

(D) - Asset disposed

* ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

Form **8868**
(Rev. January 2025)

Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return or Excise Taxes Related to Employee Benefit Plans

File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I - Identification

Type or Print

File by the due date for filing your return. See instructions.

Name of exempt organization, employer, or other filer, see instructions.
MULTIPLIER

Taxpayer identification number (TIN)
91-2166435

Number, street, and room or suite no. If a P.O. box, see instructions.
2261 MARKET STREET, STE 86505

City, town or post office, state, and ZIP code. For a foreign address, see instructions.
SAN FRANCISCO, CA 94114

Enter the Return Code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08	Form 990-T (governmental entities)	15

- After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.
- If this application is for an extension of time to file Form 5330, you must enter the following information.

Plan Name _____
Plan Number _____
Plan Year Ending (MM/DD/YYYY)

Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions)

The books are in the care of CONSTANCE DE BRUN
2261 MARKET STREET, STE 86505 - SAN FRANCISCO, CA 94114

Telephone No. 415-421-3774 Fax No. _____

- If the organization does not have an office or place of business in the United States, check this box ..... ☐
- If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ..... ☐. If it is for part of the group, check this box ... ☐ and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until NOVEMBER 15, 20 26, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

☒ calendar year 20 25 or

☐ tax year beginning _____, 20 _____, and ending _____, 20 _____

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	**3a**	$	0.
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	**3b**	$	0.
c	**Balance due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	**3c**	$	0.

For Privacy Act and Paperwork Reduction Act Notice, see instructions. Form **8868** (Rev. 1-2025)

LHA 523841 04-01-25